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NAVMC DIRECTIVE 5040.6H

From: Commandant of the Marine Corps

To: Distribution List

Subj: MARINE CORPS READINESS INSPECTIONS AND ASSESSMENTS

Ref: (a) MCO 5040.6H

(b) SECNAV M-5210.1

Encl: (1) Marine Corps Readiness Inspections and Assessments

Manual

Report Required: Unit Inspection Report (Report Control

Symbol EXEMPT), enclosure (1) par. 4.b

- 1. $\underline{\text{Purpose}}$. This NAVMC Directive promulgates procedures on functions and programs for the Inspector General of the Marine Corps (IGMC), in accordance with the policy outlined in reference (a).
- 2. <u>Background</u>. This Directive is a guide for command personnel, command inspection personnel, and unit functional area managers in the inspection processes and procedures of the Marine Corps Command and Unit Inspection Programs (CIP/UIP).
- 3. <u>Recommendations</u>. Recommendations concerning the contents of the Marine Corps CIP are invited. Such recommendations will be forwarded to CMC (IGI) via the appropriate chain of command for review and consideration.
- 4. <u>Command</u>. This Directive is applicable to the Marine Corps Total Force.

R. S. KRAMLICH

Director, Marine Corps Staff

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RECORD OF CHANGES

Log completed change action as indicated.

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CHAPTER 1

INSPECTION CATEGORIES, PRINCIPLES, & GRADING SYSTEM

1. Command Inspection Program (CIP)

- a. The purpose of the CIP is to assess the overall effectiveness of the Commanding General's Inspection Program (CGIP).
- b. The CIP by the Inspector General of the Marine Corps (IGMC) will be conducted, at a minimum, on a triennial basis. Efforts will be made to inspect on a biennial basis. These inspections will be short notice (approximately 48-72 hours prior notification).
 - c. The CIP evaluation of the CGIP will concentrate on:
 - (1) Thoroughness and effectiveness of the CGIP.
- (2) Review of reports maintained by the command, documenting past inspections conducted and corrective actions taken.
- (3) Observation of the CGIP inspection methodology if an inspection is being conducted concurrently with a scheduled IGMC CIP evaluation (IGMC reserves the right to view/validate the inspection results of any units within the command).
 - (4) Review of the grading system being used.
- d. The CIP is not limited to the above. The IGMC will inspect any functional area deemed necessary, i.e., equal opportunity, training management, environmental programs, safety, etc., to better ascertain the status of the command.
- e. Request Mast petitions shall be heard if any petitions are submitted during an inspection.
- f. Items of special interest to the Commandant of the Marine Corps (CMC) and/or high visibility programs will be assessed during a CIP evaluation.

g. Major subordinate command (MSC) commanders will address issues affecting their commands which cannot be resolved at their level. The IGMC will provide assistance to resolve issues with the appropriate agency.

2. Unit Inspection Program (UIP)

- a. The purpose of the UIP is to inspect those independent units/activities of the Marine Corps that are not in the operational or administrative chain of command of a major subordinate commander (MSC). The IGMC will ensure through an inspection that each unit is:
- (1) Complying with Marine Corps orders, policies, and procedures.
- (2) Accomplishing its assigned mission, tasks, and functions.
- b. These independent units/activities will be inspected biennially. Inspections will be unannounced.
- c. The inspection will concentrate on the core functional areas, i.e., personnel administration, substance abuse, equal opportunity, body composition, unit training management, medical and dental, safety, security, and special interest areas mandated by CMC and/or external agencies/directives. Additionally, the Inspector General (IG) team will evaluate the unit's readiness.
- d. Request Mast shall be heard on behalf of the CMC during the UIP.
- 3. <u>Inspection Principles</u>. At a minimum, commanders and command inspectors general will consider the following when preparing for and conducting inspections:
- a. The fundamental purpose of an inspection is to assess, assist and enhance the ability of a unit to prepare for and to perform its assigned mission. The unit's mission shall be the focus of the inspection.

1-2

- b. Inspections will identify root causes of problems, particularly those beyond the capability of the commander to solve.
- c. Inspections can be centralized or decentralized. Although the Headquarters Marine Corps (HQMC) IG team practices and encourages centralized inspections, the Commanding General's Inspection Program can practice centralized or decentralized inspections depending on the command's operational tempo and commanding general's preference.
- d. Inspections will foster a climate of trust and confidence.
- e. Inspectors will respect and uphold the commander's authority.
- f. The number, frequency, and types of inspections will be held to a minimum. Various reviews and other inspections, such as a Marine Corps Administrative Analysis Team (MCAAT), may be integrated into the commander's inspection program. However, these inspections are not a substitute for a command inspection.
- g. Duplication among inspections will be avoided to the maximum extent possible.
 - h. Inspections will recognize excellence.
- i. Inspections will be positive, productive learning experiences for the Marines and Sailors.
 - j. Inspections will result in a written report.
- k. The inspection process will include follow-up and resolution of problems beyond the ability of the inspected unit to solve.
- 4. Grading System. The following grades shall be assigned:
- a. <u>Mission Capable</u>. The command/unit possesses and uses the requisite skills, equipment, personnel, and understanding to accomplish its assigned mission, tasks, and functions.

b. <u>Non-Mission Capable</u>. The command/unit does not possess or does not use the requisite skills, equipment, personnel, and understanding to accomplish its assigned mission, tasks, and functions.

CHAPTER 2

DEFINITIONS

- 1. Assistance Visit. An unofficial evaluation requested by the unit or directed by a senior commander. The results will be used exclusively for the purpose of training unit personnel and will not be used to compare or to provide the basis of an evaluation of past performance. The results are provided only to the commander or the officer-in-charge of the inspected unit.
- 2. <u>Audit</u>. An independent and objective examination of financial statements, internal controls, and/or the efficiency and effectiveness of management activities. Government audits are highly formalized reviews performed in accordance with generally accepted government auditing standards and by professionally qualified auditors.
- 3. <u>Checklists</u>. A written set of guidelines for specific functional areas which:
- a. Outline the general elements needed for day-to-day administration and operation.
 - b. Provide guidelines for internal evaluation.
- c. Provide standardized criteria for the conduct of an inspection. $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right$
- 4. <u>Discrepancy</u>. An error or failure to comply with guidance, direction or action as required in appropriate and applicable directives.
- 5. <u>Evaluation</u>. An official appraisal or study to determine the significance, validity, effectiveness, and/or value of a particular program or event.
- 6. Finding. A significant problem within the command which:
 - a. Detracts from the command's readiness;
 - b. Involves or could lead to waste, fraud, or abuse;

- c. Involves issues of health, morale, or welfare of the unit's Marines or Sailors; and
- d. Significantly deviates from higher headquarters policies and procedures.
- 7. Follow-up Inspection. An inspection of the action taken by a unit to correct deficiencies identified during a previous inspection. The purpose is to assess whether corrective action is effectively completed, producing the desired results, not causing new problems, economical and efficient, and is practical and feasible.
- 8. <u>Inspection</u>. An official evaluation of a unit across preset functional areas. Not included are audits performed by recognized audit groups under formal audit standards.

CHAPTER 3

INSPECTION CHECKLISTS, GUIDELINES, REPORTS AND SCHEDULE

1. Inspection Checklists

- a. The Automated Inspection Reporting System (AIRS) contains the inspection checklists that are updated by the HQMC functional area sponsor and maintained by the IGMC. These checklists contain those areas, at a minimum, that should be inspected in any one functional area. Although not all encompassing, checklists are intended to provide commands with the basic guidelines necessary to perform day-to-day administration and operation.
- b. Inspectors from the IGMC and command inspectors general (CIG) shall use AIRS inspection checklists when conducting inspections. The information contained in the checklists shall be the minimum criteria used for inspecting the functional areas listed. Commanding generals may add items to an inspection checklist, based on applicable Marine Corps directives, if the additional items provide a more complete picture of the status of the inspected unit.
- c. A report of findings, discrepancies and recommended corrective actions will be provided to the commander of the inspected unit and will form the basis for any required corrective action and/or refinement to successful programs. Inspectors will address findings and discrepancies by providing appropriate comments and suggestions to correct shortcomings. Copies of inspection checklists used by CIG for the CGIP will not be forwarded to HQMC but will be maintained on file by the CIG.
- d. Current AIRS inspection checklists are available through the Marine Corps home page and IGMC web site. The following general instructions apply:
- (1) AIRS may be accessed and downloaded via the IGMC website.
- (2) Updates to the checklists will be incorporated by the respective functional area expert on an as needed basis into the web based AIRS checklist database.

- e. Recommended changes to the inspection checklists will be coordinated and reviewed by IGMC (IGI) for inclusion in the AIRS database.
- Scope. Every Marine Forces Command, Marine Expeditionary Force, installation and MSC in the Marine Corps is subject to an IGMC inspection.
- a. Below is a list of commands inspected by the IGMC under the CIP. This list is not considered all encompassing:

3d MAW MARFORCOM MARFORPAC 4th MAW MARFORRES 1st MLG MARSOC 2d MLG MCCDC/MCB Quantico 3d MLG MAGTFTC 4th MLG II MEF
III MEF
MCI-EAST/MCB Camp Lejeune
MCI-WEST/MCB Camp Pendleton
LOGCOM
MCB Japan
MCB Harre' TECOM MCRD Parris Island MCRD San Diego 1st MARDIV 2d MARDIV 3d MARDIV 4th MARDIV

1st MAW

2d MAW

b. Below is a list of units inspected by the IGMC under the UIP. This list is not considered all encompassing:

EWTGLANT MAD, NAS, Patuxent River, MD HMX-1, Quantico, VA EWTGPAC MARFOREUR HQBn, HQMC, WASHDC MARFORSOUTH 1st MCD 4th MCD MARFORSTRAT

6th MCD/Eastern Recruiting MARCENT

MARFORK Region (ERR) MARSPTBN, NAVY SCTY GRP, Ft 8th MCD

Meade, MD (Note 1) 9th MCD

12th MCD/Western Recruiting MARBKS, WASHDC

MAD, NAS, China Lake, CA Region (WRR)

Note 1: Although Marine Support Battalion, Fort Meade falls under the UIP for IGMC oversight inspection purposes, that command will conduct a CIP for subordinate units. IGMC will conduct an assessment and evaluation of that CIP during the conduct of the biennial unit inspection of the battalion.

3. <u>Command Guidelines for the Commanding General's Inspection</u> Program (CGIP)

- a. Commanders/commanding generals shall conduct biennial inspections of all subordinate units and personnel to promote economy, efficiency, effectiveness, and readiness. This authority may be delegated in cases where geographic distances make it unfeasible to conduct recurring, in-depth inspections. This does not relieve the commander/commanding general of the responsibility for their subordinate unit's overall readiness and adherence to all pertinent Marine Corps orders, directives, and policies. The following guidance applies:
- b. MARFORCOM/MARFORPAC may delegate the inspection responsibilities of units that do not have a CGIP to the appropriate MEF commanding general due to location constraints or insufficient resources. The MEF commanding general should concentrate his/her efforts on the MEF organic units but may inspect the MSC CGIPs if he/she so desires. However, the IGMC will continue to inspect the various MSC CGIPs even if the MEF CGIP has inspected them.
- c. The Commander, Marine Forces Reserve (MARFORRES) shall inspect the command element and all independent commands which do not fall under the CGIP of the 4th Marine Division (MARDIV), 4th Marine Aircraft Wing (MAW) and 4th Marine Logistics Group (MLG). Due to geographical constraints which preclude meeting a biennial schedule, the inspection cycle for 4th MARDIV, 4th MAW, and 4th MLG is triennial.
- d. Those MSCs or their subordinate units having administrative control over Marines assigned to independent duty shall include them in their CGIP. Some examples of these type situations are:
- (1) MARFORRES will ensure that Marines assigned duty at NROTC units under the administrative control of an Inspector-

Instructor (I-I) Staff/Reserve Unit are inspected concurrent with the I-I Staff/Reserve Unit inspection.

- (2) Independent duty Marines assigned to the Law Education Program or other various programs in which the Marines have little supervision are exempted from participating in command inspections, phone watches, flag details, etc. This does not preclude these Marines from maintaining Marine Corps standards or participating in specific required events such as the semi-annual PFTs.
- e. The CGIP Program should detect fraud, waste, abuse, discrimination, sexual harassment, environmental noncompliance, and related improprieties.
- f. Each commander will maintain an oversight and follow-up system for monitoring and tracking command actions taken to correct problem areas reported in inspection reports.
- g. Commanders will ensure the CIG and all functional area inspectors are qualified and properly trained to conduct inspections.
- h. The CIG will be the focal point for all inspections within the command to include monitoring corrective actions taken for findings noted during inspections.
- i. Programs will include, as a minimum, the following core inspection functional areas:
- (1) <u>Special Interest Items</u>. These are issues, matters, or concerns, which are currently identified as a Secretary of Defense, Secretary of the Navy, or CMC special interest item. The IGMC will provide specific guidance as to current items.
- (2) <u>Personnel Administration</u>. Those matters pertaining to personnel management, the morale and welfare of individual Marines and Sailors and their families, and those administrative functions critical to the execution of a unit's primary mission to include, but not limited to: general administration, personnel administration, Marine Corps Total Force System, legal administration, career planning, etc.

- (3) <u>Logistics</u>. Those logistical matters critical to the execution of the unit's primary mission to include but not limited to: supply, maintenance, maintenance management, status of resources and training system readiness, embarkation, ordnance, and transportation.
- (4) <u>Personnel</u>. Those areas that are troop-oriented to include but not limited to: color guard, physical fitness, and the Body Composition Program.
- (5) <u>Training</u>. Those areas critical to the development and conduct of required training to include but not limited to: Unit Training Management, Battle Skills Training/Essential Subjects, Marine Corps Institute, equal opportunity, substance abuse, CBRN, and Professional Military Education.
- (6) <u>Medical and Dental</u>. Those matters related to the health readiness of Marines and Sailors.
- (7) <u>Safety</u>. Those matters that identify hazards and conditions which might expose personnel unnecessarily to injury or health hazards to include but not limited to: aviation safety, ground safety, motor vehicle safety, and industrial hygiene.
- (8) <u>Security</u>. Those matters related to security of classified material, physical security, antiterrorism/force protection, and law enforcement.
- (9) Environmental Compliance. Those environmental matters critical to preserving natural and cultural resources entrusted to the Marine Corps. This is accomplished through a command environmental program.
- (10) <u>Intelligence Oversight</u>. Those matters which pertain to intelligence, counterintelligence and intelligence oversight of intelligence activities affecting U.S. Persons.
- (11) <u>General</u>. Those functional areas required by external sources, mandates, and Marine Corps directives or higher headquarters issued directives requiring inspections. These functional areas include civilian personnel administration, postal affairs, childcare centers, absentee

voting program, and correctional facilities. When applicable, each commander will ensure these functional areas are inspected using current directives and policies. MSCs shall ensure that all base functions under their cognizance are included in the inspection program.

4. Inspection Report

- a. The primary purpose of the inspection report is to present the unit commander with information necessary to initiate required actions within the command to correct deficiencies noted, refine existing programs, and aid in the overall accomplishment of the unit's mission. An equally important purpose is to provide commands at all echelons with a means by which their opinions, comments, and recommendations regarding performance, policy, and procedures can be viewed.
- b. The CIG, using the format in appendix A to this enclosure, is responsible for preparing the unit inspection report. Modifications to the format are authorized in order to meet local requirements or to improve the reporting process. The report should be submitted by the command to the commander of the inspected unit within 30 days of the completion of the inspection. Unit Inspection Reports are exempt from reports control under SECNAV M-5214.1 and do not require a Report Control Symbol.
- c. Each CIG must ensure that conclusions reached are factual and are developed from the inspection checklists.

 Recommendations contained in the report must be supported by references/documentation. Causative factors and the impact of the problems noted should be identified and supported by the findings and discrepancies noted.
- d. The report should provide a comprehensive appraisal. However, it should be noted that the report is not a summarization of the checklists and under no circumstances will the report contain findings not contained in the completed checklists and discussed during the unit debrief.
- e. Inspection reporting and follow-up will be limited to the significant items affecting unit performance and readiness. In particular, a written response is required from the unit inspected for "non-mission capable" functional areas and

findings issued. In general, discrepancies issued are normally easily corrected and no written response should be necessary.

- f. Per reference (b), inspection reports will be retained on file with the CIG and the inspected unit for at least 6 years.
- 6. <u>Inspection Schedule</u>. MSC inspections will be short/no notice inspections similar to that of the IGMC in order to minimize unproductive preparation time and to give commanders an accurate assessment of day-to-day readiness. Therefore, inspection schedules should not be published within the command.

CHAPTER 4

GUIDELINES FOR THE INSPECTOR GENERAL OF THE MARINE CORPS READINESS ASSESSMENT PROGRAM

- 1. <u>Purpose</u>. The purpose of the Readiness Assessment Team (RAT) process is to identify, analyze, and report on systemic Marine Corps issues and concerns that may degrade Marine Corps readiness. It provides commanders information necessary to prioritize readiness degraders according to their greatest impact on readiness, validate the unit's capability to perform the mission requirements for which it was designed and to identify those issues of concern, which if corrected, would enhance Marine Corps operational readiness.
- 2. Readiness Assessment Team (RAT) Organization. The IGMC's instrument for readiness assessments of Marine forces is the RAT. The RAT is comprised of the members of the IGMC, Readiness Division IGMC (IGR), augmented with functional area experts provided by HQMC, MCCDC, LOGCOM or other appropriate agencies. The team is task organized to assess the specific issue or unit visited. The RAT is not intended to duplicate any inspections or analyses conducted by other agencies. The RAT assesses readiness using the most current quantitative and qualitative information available. The principal areas of focus as they apply to particular units are training, personnel and equipment readiness.
- 3. RAT Visit Methodology. The assessment methodology is both quantitative and qualitative. RAT members utilize validated standards to check for departures from standard operational practices and programs, technical publications and procedures and other significant guidance which degrade the readiness posture and efficient and effective management of a specific functional area. They will validate the reported status of the Marine Corps Automated Readiness Evaluation System, Maintenance and Material Management System, Automated Training and Readiness Information Management System, Status of Resources and Training System (SORTS) and other reports and information held at HQMC against actual status or conditions existing within the organization being assessed. Through observation and discussion with unit personnel, the RAT will assess the general skill and

knowledge level and training effectiveness of the organization visited, gauge preparedness to deploy and employ rapidly and ascertain the impact of policies, guidance, and directives on readiness. If, in the RAT leader's judgment, the condition of a functional area is such that continuing the evaluation is not a productive effort, the RAT leader will discontinue the assessment process and focus on providing whatever assistance possible to the unit.

4. Conduct of RAT Visit

- a. The visit is conducted on a "not to interfere" basis. No deviation from the plan of the day is requested or expected. If a functional area cannot be evaluated due to non-availability of personnel, an appropriate substitute unit will be visited.
- b. The team leader will provide a brief on the RAT process to the unit commanding officer and appropriate staff. To encourage frankness, the team leader emphasizes the following aspects of the process: this is not an inspection; there is no grade; there is no unit report; and the unit is never identified to higher headquarters. This is the unit's opportunity to work with HQMC policy makers and the subject matter expert's opportunity to provide the benefit of their expertise to the Marines in the trenches.
- 5. Assessment Reports. Upon return to HQMC, team members will submit proposed issues and recommended solutions to the IGMC (IGR). The IGMC (IGR) publishes and submits a final report to CMC and ACMC through the DMCS. Results of each assessment will be posted on an IGMC web site to enable commanders of like units to be aware of issues and trends, and raise the collective awareness. The IGMC (IGR) will monitor all issues until action is complete.

APPENDIX A

FORMAT FOR COMMANDING GENERAL INSPECTION REPORT

From: Commander/Commanding General

To: Commanding Officer/Officer in Charge Via: Commanding General (As appropriate)

Subj: UNIT INSPECTION REPORT

Ref: (a) MCO 5040.6H

(b) Appropriate Local Order

1. Per the references, the following report is submitted.

a. Section I

- (1) A detailed narrative statement of the unit's overall ability to accomplish assigned mission, tasks, and functions.
- (2) Listing of functional areas inspected and the grade assigned to each functional area.
- b. <u>Section II: Findings and recommendations</u>. The AIRS checklist report can be attached as an enclosure to the Unit Inspection Report instead of retyping all the inspections results in Section II. Findings and recommendations will be listed here and on the AIRS checklist.
- (1) Finding #. A statement of fact describing the deficiency condition noted.

Recommendation. A recommended corrective action to resolve finding noted.

(2) Finding #. A statement of fact describing the deficiency condition noted.

Recommendation. A recommended corrective action to resolve finding noted.

(3) Amplifying comments. Comments to enhance the understanding of the finding(s) noted or specifics associated

with a particular finding or existing situation of interest.

- 2. Additional areas of priority or concern.
- 3. A report of corrective action taken for the non-mission capable areas in section I and the findings issued in section II will be forwarded to this command element (Attn: Command Inspector General) no later than ______ (normally allow 30 days to respond). A follow-up inspection will be conducted for those functional areas which were non-mission capable.

/s/ Commanding General or Command Inspector General

APPENDIX B

CHECKLISTS CONTAINED IN THE AUTOMATED INSPECTION REPORTING SYSTEM (AIRS)

This list will not be considered all encompassing. Functional areas are added or deleted on a regular basis. To view the most current list, please refer to the IGMC website.

FUNC	TIONAL AREA NUMBER/TITLE	SPONSOR
001	COMMAND INSPECTION PROGRAM	IGMC
020	REQUEST MAST	IGMC
030	HOMOSEXUAL CONDUCT	MPO-40
040	CAREER PLANNING	MMEA-6
045	RECRUITING/REENLISTMENT	MARFORRES
050	STAFFING/SECURITY	MPC-10
051	EQUAL EMPLOYMENT OPPORTUNITY	MPC-10
052	CLASSIFICATION/POSITION MANAGEMENT	MPC-10
053	EMPLOYEE DEVELOPMENT	MPC-30
054	LABOR/EMPLOYEE RELATIONS	MPC-40
060	MARINE CORPS FORM MANAGEMENT PROGRAM	ARDE
061	MARINE CORPS RECORDS MGT PROGRAM	ARD
062	GENERAL ADMINISTRATION	MPP-40
063	PERFORMANCE EVALUATION SYSTEM	MMSB
064	PRINTING MANAGEMENT	ARD
065	PRIVACY ACT	ARAD
066	PROMOTION	MMPR
067	IDENTIFICATION CARDS	MRP
068	MCO PUBLICATIONS MANAGEMENT	ARDE
070	PERSONNEL ADMINISTRATION	MIO
071	MILITARY AWARDS	MMMA
080	MARINE CORPS TOTAL FORCE SYS	MIO
090	LEGAL ADMINISTRATION	JA-3
100	POSTAL AFFAIRS	MRP
120	PERSONAL AFFAIRS	MRC
121	SEPARATION AND RETIREMENT	MMSR-4
122	TRANSITION ASST MGT PROGRAM (TAMP)	MRB
130	GROUND SAFETY MATTERS	SD
150	PUBLIC AFFAIRS	PAP

FUNC	SPONSOR	
170	MUSICAL UNITS	MPO
190	EQUAL OPPORTUNITY PROGRAM	MPE
200	SUBSTANCE ABUSE PROGRAM	MRT
210	ABSENTEE VOTING PROGRAM	MRP
230	RECRUIT TRAINING	C462
240	INTELLIGENCE OVERSIGHT/SENSITIVE ACTIVITIES	
250	INTELLIGENCE	CI
270	INFORMATION AND PERSONNEL SECURITY PROGRAM	AREA
290	OFFICER UNIFORM INSPECTION	C467
300	SNCO UNIFORM INSPECTION	MCUB
310	PERSONNEL INSPECTION	MCUB
316	FRAUD/WASTE/ABUSE OVERSIGHT AND HOTLINE	IGMC
320	DRILL	TE-37S
325	SWORD MANUAL	TE-37S
340	PHYSICAL FITNESS PROGRAM	C472
350	BODY COMPOSITION PROGRAM	C472TP
360	MARKSMANSHIP PROGRAM	C462
380	UNIT TRAINING MANAGEMENT	C461-T
381	WATER SAFETY/SURVIVAL PROGRAM	C461-T
382	MARINE CORPS COMMON SKILLS	C462
385	DISTANCE PROFESSIONAL MILITARY EDUCATION	MCI
390	MCI PROGRAM	MCI
400	FORMAL SCHOOLS	C461-T
405	INFORMATION SYSTEMS MANAGEMENT	C4/CP
410	LIFELONG LEARNING (LL)	MRV
420	COLOR GUARD	TE-37S
430	INTERIOR GUARD	POS-30
440	BRIGS	POS-40
450	PMO OPERATIONS	POS-10
460	HISTORICAL PROGRAM	PSL
470	PHYSICAL SECURITY	HD
480	ANTITERRORISM	POS-10
481	OPERATIONAL SECURITY	PSH
490	FISCAL MATTERS	MFR
500	MEDICAL	HS
510	DENTAL	HS
520	RELIGIOUS MINISTRIES	REL
561	GARRISON PERSONAL PROPERTY & EQUIPMENT	LFS-3
591	GARRISON MOBILE EQUIPMENT	LFS-2
630	COMMUNICATIONS ELECTRONICS (COMM-ELECT)	C4I
670	HOUSEKEEPING	LFF-3

B-2

FUNC	FIONAL AREA NUMBER/TITLE	SPONSOR	
680	BACHELOR HOUSING MANAGEMENT GROUND SUPPLY	LFF-3	
753	GROUND SUPPLY	LPC-4	
754	GROUND SUPPLI GROUND MAINTENANCE MANAGEMENT GROUND ORDNANCE MANAGEMENT REAL PROPERTY MAINTENANCE UTILITIES MANAGEMENT ENERGY CONSERVATION NATURAL RESOURCES MANAGEMENT ENVIRONMENTAL MANAGEMENT	LPC	
755	GROUND ORDNANCE MANAGEMENT	LPC	
760	REAL PROPERTY MAINTENANCE	LFF-4	
761	UTILITIES MANAGEMENT	LFF-1	
762	ENERGY CONSERVATION	LFF-1	
763	NATURAL RESOURCES MANAGEMENT	LFL	
764	ENVIRONMENTAL MANAGEMENT	LFL-6	
765	FIRE PROTECTION & EMERGENCY SERVICES	LFF-1	
767	PEST CONTROL PROGRAM	LFL	
770	FACILITIES PLANNING & PROGRAMMING SYSTEM	LFL	
780	FAMILY HOUSING	LFF-3	
800	TRAFFIC MANAGEMENT	LFT	
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	AIR TRAFFIC CONTROL AIRCRAFT FIREFIGHTING AND RESCUE EXPEDITIONARY AIRFIELD (EAF)	APC-5	
910	AIRCRAFT FIREFIGHTING AND RESCUE	ASL-38	
915	EXPEDITIONARY AIRFIELD (EAF) COMMERCIAL ACTIVITIES (CA) PROGRAM CBRN DEFENSE (INDIVIDUAL) DETENTION SPACES CORRECTIONAL CUSTODY FAMILY ADVOCACY PROGRAM	ASL-38A	
920	COMMERCIAL ACTIVITIES (CA) PROGRAM	TOL-21	
930	CBRN DEFENSE (INDIVIDUAL)	C-421	
950	DETENTION SPACES	POS-40	
955	CORRECTIONAL CUSTODY	POS-40	
964	NON-APPROPRIATED FUND PERSONNEL (NAF)	MRG	
966	MARINE CORPS FAMILY TEAM BUILDING PROGRAM	MZR	
967	SINGLE MARINE PROGRAM	MZR	
970	SORTS (STATUS OF RESOURCES AND TRAINING SYS)		
980	CIVILIAN LEADERSHIP DEVELOPMENT PROGRAM	MPC-30	
990	MOBILIZATION EMBARKATION (RESERVE FORCE)	MARFORRES	G-4
991	SEMPER FIT	MRS	
992	GOVERNMENT TRAVEL CARD PROGRAM	RDF	
994	SUICIDE PREVENTION PROGRAM	MR	
995	RELOCATION ASSISTANCE PROGRAM (FMEAP)	MRB	